7,500-15,000m2, with at least 2/3rd gallery space and with at least one single gallery 1000m2 plus potential to extend further in the future  Minimum height requirement of 6m in gallery space. The ideal height for at least some gallery space would be 10m for sculpture  Joint venture or partnership with Amgueddfa Cymru and National Library Wales as custodians of the national collection. Organisation highly unlikely to have own collection in the short term.  Strong partnership with galleries in the distributed model and supports/ does not compete with the gallery ecosystem  Capable of accommodating significant annual footfall (average £2k/day)  Organisation that has adequate curatorial, conservation, collections management and exhibition expertise, registrar capabilities and other museum professionals or could access this e.g. via Amgueddfa Cymru  Capacity and capability to run at least four temporary exhibitions/annum (2 major, 2 minor) plus long term loans or acquisitions. (Suggest major exhibitions c£2-3m and minor £1-1.5m but needs to be quantified.)  Organisation and leader with sufficient international reputation to attract and partner with international and national organisations as well as support local Wales gallery ecosystem  Organisation and leader with sufficient international and national organisations as well as support local Wales gallery ecosystem  Organisation in the meds to be quantified.)  Organisation and leader with sufficient international and national organisations as well as support local Wales gallery ecosystem  Organisation and for mationally-styled museum in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum Accreditation Exhibition. The anchor site will offer visitor facilities appropriate to a 'national' reputation.  Organisation in the speciation that they will meet the standards for environment and security set out in the Government Indemnity	Draft Criteria	Essential	Desirable
with at least one single gallery 1000m2 plus potential to extend further in the future    Minimum height requirement of 6m in gallery space. The ideal height for at least some gallery space would be 10m for sculpture   Joint venture or partnership with Amgueddfa Cymru and National Library Wales as custodians of the national collection. Organisation highly unlikely to have own collection in the short term.    Strong partnership with galleries in the distributed model and supports/ does not compete with the gallery ecosystem   Capable of accommodating significant annual footfall   T50k (average £2k/day)   T50k (average £2k/day)	Museum and exhibition criter	ia:	
The ideal height for at least some gallery space would be 10m for sculpture  Joint venture or partnership with Amgueddfa Cymru and National Library Wales as custodians of the national collection. Organisation highly unlikely to have own collection in the short term.  Strong partnership with galleries in the distributed model and supports/ does not compete with the gallery ecosystem  Capable of accommodating significant annual footfall  Toble  (average £2k/day)  X  Capable of accommodating significant annual footfall  Capable of accommodating significant annual footfall  Toble  Toble	with at least one single gallery 1000m2 plus potential	7,500m2	(more if possible) Extend further at
and National Library Wales as custodians of the national collection. Organisation highly unlikely to have own collection in the short term.  Strong partnership with galleries in the distributed model and supports/ does not compete with the gallery ecosystem  Capable of accommodating significant annual footfall  Capable of accommodating spinificant annual footfall  Capable of accommodating and and support of a major and spinificant annual footfall  Capable of accommodating spinificant annual footfall  Capable of accommodating spinificant annual footfall  Capable of accommodating and spinificant annual footfall  Capable of accommodating	The ideal height for at least some gallery space would	6m	10m
model and supports/ does not compete with the gallery ecosystem  Capable of accommodating significant annual footfall  Caverage £2k/day)  X  Capable of accommodating significant annual footfall  Caverage £2k/day)  X  Z minor  S minor  S minor  S minor  S minor  Organisation and leader with sufficient international and national organisations as well as support local Wales gallery ecosystem  Organisation able to meet Museum Accreditation  Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum  Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions  x	and National Library Wales as custodians of the national collection. Organisation highly unlikely to	X	
Organisation that has adequate curatorial, conservation, collections management and exhibition expertise, registrar capabilities and other museum professionals or could access this e.g. via Amgueddfa Cymru  Capacity and capability to run at least four temporary exhibitions/annum (2 major, 2 minor) plus long term loans or acquisitions. (Suggest major exhibitions c£2-3m and minor £1-1.5m but needs to be quantified.)  Organisation and leader with sufficient international reputation to attract and partner with international and national organisations as well as support local Wales gallery ecosystem  Organisation able to meet Museum Accreditation Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions  x	model and supports/ does not compete with the	X	
conservation, collections management and exhibition expertise, registrar capabilities and other museum professionals or could access this e.g. via Amgueddfa Cymru  Capacity and capability to run at least four temporary exhibitions/annum (2 major, 2 minor) plus long term loans or acquisitions. (Suggest major exhibitions c£2-3m and minor £1-1.5m but needs to be quantified.)  Organisation and leader with sufficient international reputation to attract and partner with international and national organisations as well as support local Wales gallery ecosystem  Organisation able to meet Museum Accreditation Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions    2 major, 2 major, 3 major, 3 minor  x minor  x x	Capable of accommodating significant annual footfall	(average	(average
exhibitions/annum (2 major, 2 minor) plus long term loans or acquisitions. (Suggest major exhibitions c£2- 3m and minor £1-1.5m but needs to be quantified.)  Organisation and leader with sufficient international reputation to attract and partner with international and national organisations as well as support local Wales gallery ecosystem  Organisation able to meet Museum Accreditation Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions  x	conservation, collections management and exhibition expertise, registrar capabilities and other museum professionals or could access this e.g. via Amgueddfa	X	
Organisation and leader with sufficient international reputation to attract and partner with international and national organisations as well as support local Wales gallery ecosystem  Organisation able to meet Museum Accreditation Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions	exhibitions/annum (2 major, 2 minor) plus long term loans or acquisitions. (Suggest major exhibitions c£2-	•	•
Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities appropriate to a 'national' organisation.  Organisation will work to the National Museum  Directors' Council Principles for Lending and  Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions	reputation to attract and partner with international and national organisations as well as support local Wales	Х	
Organisation will work to the National Museum  Directors' Council Principles for Lending and  Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending organisation.  Potential to coordinate/facilitate touring exhibitions  x	Guidelines and criteria for a 'nationally-styled museum' in terms of facilities and scope and scale of the exhibition. The anchor site will offer visitor facilities	Х	
Potential to coordinate/facilitate touring exhibitions x	Organisation will work to the National Museum Directors' Council Principles for Lending and Borrowing including the expectation that they will meet the standards for environment and security set out in the Government Indemnity Scheme Guidelines for Non-national institutions or as agreed with the lending	Х	
management expertise and insight	Potential to coordinate/facilitate touring exhibitions Significant marketing and customer relationship	Х	Х

Access, infrastructure and loca	ition:	
Transport Infrastructure (road and rail) –enables	Х	
sufficient access for large numbers of people		
Transport is a trade-off and a balance between urban		
with different transport options and consideration of		
other locations including more rural/isolated locations		
Tourism Infrastructure (i.e. sufficient hotels, places to	X	
stay overnight, restaurant offer)		
Ample Parking for Visitor Numbers (c500 spaces)		X
Proximity to major urban centres/ other visitor	X	
attractions (within x hrs or y miles). Could consider		
rural location if suitable transport links. Ideally rail and		
road.		
Existing major urban area, tourist attraction or	X	
potential to attract sufficient visitors, including		
international visitors (e.g. for international visitors this		
could mean within 1hour of an airport or seaport.)		
Location should include regeneration potential	Х	
Building features:		
Landmark building, either new build or part of Wales'		Х
existing heritage, significant piece of architecture in its		
own right, balancing it as a 'magnet' and potential cost		
envelope - could be new or repurposed building		
Extensive storage space for collections, including	Х	
suitable security and environmental conditions		
Adequate and separate areas for exhibition build and	Х	
change over		
Adequate provision for couriering – eg. covered	Х	
transport/unloading area		
Adequate and significant sized lift access for moving	Х	Separate
collections within building.		from visitor
o o		lifts
Conservation facilities and expertise or ability to	Х	
access easily		
Ease of access for disabled visitors (or able to convert	Х	
if historic building)		
Studio spaces for 'Artists in residence' (rotational not		х
permanent)		
Sufficient/ significant height and loadage capacity for	Х	
major installations and equipment to display		
Sufficient/significant clearances and turning	Х	
clearances re. doors, corridors, lifts, etc.		
Flexible spaces to cater for different types and sizes of	Х	
exhibition		
Space for café, retail and other income generation	Х	
including out of hours		
21 <sup>st</sup> century space and can take major digital	Х	
installations and new media forms (eg Blavatnik)		
	I .	

Sustainable building practices and use of energy		
(including energy efficiency and renewable energy)		
Space for learning and engagement centre	X	
Flexible community space		X
Relevance to local population – activity engages with		Х
and used by local population		
Encourages access and participation for all		Х
communities		
Promotes and encourages young talent and skills	Х	
development with links to curriculum and new		
policies/not passive how increase creativity and		
inspire young people		
Policy considerations:		
Ability to secure significant revenue/annum (even in	£5m	£10m rev+,
London galleries have substantial ongoing revenue	rev/annum+,	£1m capital
support, in addition to upfront capital) + additional	£500k	•
revenue for existing sponsored bodies to partner and	capital.	
additional activity. Required for 3-5 years prior to	00.17.10	
opening due to upfront costs of hosting major		
exhibitions.		
Supports and promotes wider national and local	Х	
culture offer in Wales and does not detract from	^	
existing culture offer		
Alignment with other policy developments and be	Х	
linked to/supportive of other WG strategies and PfG	^	
commitments		
Can only host proportion of national collection at any	V	
1	X	
one time and not all choice pieces due to need to		
display themselves and share with other		
organisations, including fee paying loans. National contemporary art collection in the national collection		
1 ' '		
has a max 50k of contemporary art pieces, many of		
which are works on paper and can only be displayed		
for a limited period of time.		· · · · · · · · · · · · · · · · · · ·
Beneficial to host all visual arts forms and not limit to		Х
contemporary art, so can maximise audiences and		
national collection. Extend focus to historic art – both		
Welsh and international (Impressionists), how society		
reflects on pieces, cross time considerations		V
Potential to explore art in the outdoors such as		Х
sculpture especially if a venue came with land and		
had the potential to use sculpture part as a different		
way to bring art and nature together		
Any organisation with a pre-existing display of historic	V	
art/ social or local history collections must	X	
demonstrate how the display of new contemporary art		

collections will enhance visitor experiences and not		
result in loss of access to local history for that		
organisations community.		
Need to consult on proposed options in line with FGA	Х	
Critical to have free access to the permanent	X	
collection (hybrid model could be considered where		
access to permanent collection is free but special		
exhibits/events could be chargeable to make it		
affordable – this is consistent with policy re the		
National Museum).		
Would it be beneficial to have an acquisitions budget		Х
so the organisation develops its own collection rather		
than being dependent upon loans? Any collections		
policy would need to align with those already being		
implemented by other organisations.		
Need to learn lessons from unsuccessful Centre for	Х	
Visual Art (run by Cardiff Old Library trust)		
Digital infrastructure and broadband able to provide	Х	Immersive
full extent of contemporary art. Desirable to include		and
including immersive and experiential exhibition space		experiential
for a range of digital exhibitions (e.g. Tate Modern		exhibition
extension)		space
Need to ensure digital access options as key way to	X	
democratise and promote access to the national		
collection		
Need to factor in planning permission and	c5 years	c10 years
development times		